HANDBOOK OF STATISTICAL ANALYSIS AND DATA MINING APPLICATIONS
“Great introduction to the real-world process of data mining. The overviews, practical advice, tutorials, and extra DVD material make this book an invaluable resource for both new and experienced data miners.”

Karl Rexer, Ph.D.
(President and Founder of Rexer Analytics, Boston, Massachusetts, www.RexerAnalytics.com)

“Statistical thinking will one day be as necessary for efficient citizenship as the ability to read and write.”

H. G. Wells (1866 – 1946)

“Today we aren’t quite to the place that H. G. Wells predicted years ago, but society is getting closer out of necessity. Global businesses and organizations are being forced to use statistical analysis and data mining applications in a format that combines art and science–intuition and expertise in collecting and understanding data in order to make accurate models that realistically predict the future that lead to informed strategic decisions thus allowing correct actions ensuring success, before it is too late . . . today, numeracy is as essential as literacy. As John Elder likes to say: ‘Go data mining!’ It really does save enormous time and money. For those with the patience and faith to get through the early stages of business understanding and data transformation, the cascade of results can be extremely rewarding.”

Gary Miner, March, 2009
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This book will help the novice user become familiar with data mining. Basically, data mining is doing data analysis (or statistics) on data sets (often large) that have been obtained from potentially many sources. As such, the miner may not have control of the input data, but must rely on sources that have gathered the data. As such, there are problems that every data miner must be aware of as he or she begins (or completes) a mining operation. I strongly resonated to the material on “The Top 10 Data Mining Mistakes,” which give a worthwhile checklist:

- Ensure you have a response variable and predictor variables—and that they are correctly measured.
- Beware of overfitting. With scads of variables, it is easy with most statistical programs to fit incredibly complex models, but they cannot be reproduced. It is good to save part of the sample to use to test the model. Various methods are offered in this book.
- Don’t use only one method. Using only linear regression can be a problem. Try dichotomizing the response or categorizing it to remove nonlinearities in the response variable. Often, there are clusters of values at zero, which messes up any normality assumption. This, of course, loses information, so you may want to categorize a continuous response variable and use an alternative to regression. Similarly, predictor variables may need to be treated as factors rather than linear predictors. A classic example is using marital status or race as a linear predictor when there is no order.
- Asking the wrong question—when looking for a rare phenomenon, it may be helpful to identify the most common pattern. These may lead to complex analyses, as in item 3, but they may also be conceptually simple. Again, you may need to take care that you don’t overfit the data.
- Don’t become enamored with the data. There may be a substantial history from earlier data or from domain experts that can help with the modeling.
- Be wary of using an outcome variable (or one highly correlated with the outcome variable) and becoming excited about the result. The predictors should be “proper” predictors in the sense that (a) they are measured prior to the outcome and (b) are not a function of the outcome.
- Do not discard outliers without solid justification. Just because an observation is out of line with others is insufficient reason to ignore it. You must check the circumstances that led to the value. In any event, it is useful to conduct the analysis with the observation(s) included and excluded to determine the sensitivity of the results to the outlier.
Extrapolating is a fine way to go broke—the best example is the stock market. Stick within your data, and if you must go outside, put plenty of caveats. Better still, restrain the impulse to extrapolate. Beware that pictures are often far too simple and we can be misled. Political campaigns oversimplify complex problems (“My opponent wants to raise taxes”; “My opponent will take us to war”) when the realities may imply we have some infrastructure needs that can be handled only with new funding, or we have been attacked by some bad guys.

Be wary of your data sources. If you are combining several sets of data, they need to meet a few standards:

- The definitions of variables that are being merged should be identical. Often they are close but not exact (especially in meta-analysis where clinical studies may have somewhat different definitions due to different medical institutions or laboratories).
- Be careful about missing values. Often when multiple data sets are merged, missing values can be induced: one variable isn’t present in another data set, what you thought was a unique variable name was slightly different in the two sets, so you end up with two variables that both have a lot of missing values.
- How you handle missing values can be crucial. In one example, I used complete cases and lost half of my sample—all variables had at least 85% completeness, but when put together the sample lost half of the data. The residual sum of squares from a stepwise regression was about 8. When I included more variables using mean replacement, almost the same set of predictor variables surfaced, but the residual sum of squares was 20. I then used multiple imputation and found approximately the same set of predictors but had a residual sum of squares (median of 20 imputations) of 25. I find that mean replacement is rather optimistic but surely better than relying on only complete cases. If using stepwise regression, I find it useful to replicate it with a bootstrap or with multiple imputation. However, with large data sets, this approach may be expensive computationally.

To conclude, there is a wealth of material in this handbook that will repay study.

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A November 2008 search on Amazon.com for “data mining” books yielded over 15,000 hits—including 72 to be published in 2009. Most of these books either describe data mining in very technical and mathematical terms, beyond the reach of most individuals, or approach data mining at an introductory level without sufficient detail to be useful to the practitioner. The *Handbook of Statistical Analysis and Data Mining Applications* is the book that strikes the right balance between these two treatments of data mining.

This volume is not a theoretical treatment of the subject—the authors themselves recommend other books for this—but rather contains a description of data mining principles and techniques in a series of “knowledge-transfer” sessions, where examples from real data mining projects illustrate the main ideas. This aspect of the book makes it most valuable for practitioners, whether novice or more experienced.

While it would be easier for everyone if data mining were merely a matter of finding and applying the correct mathematical equation or approach for any given problem, the reality is that both “art” and “science” are necessary. The “art” in data mining requires experience: when one has seen and overcome the difficulties in finding solutions from among the many possible approaches, one can apply newfound wisdom to the next project. However, this process takes considerable time and, particularly for data mining novices, the iterative process inevitable in data mining can lead to discouragement when a “textbook” approach doesn’t yield a good solution.

This book is different; it is organized with the practitioner in mind. The volume is divided into four parts. Part I provides an overview of analytics from a historical perspective and frameworks from which to approach data mining, including CRISP-DM and SEMMA. These chapters will provide a novice analyst an excellent overview by defining terms and methods to use, and will provide program managers a framework from which to approach a wide variety of data mining problems. Part II describes algorithms, though without extensive mathematics. These will appeal to practitioners who are or will be involved with day-to-day analytics and need to understand the qualitative aspects of the algorithms. The inclusion of a chapter on text mining is particularly timely, as text mining has shown tremendous growth in recent years.

Part III provides a series of tutorials that are both domain-specific and software-specific. Any instructor knows that examples make the abstract concept more concrete, and these tutorials accomplish exactly that. In addition, each tutorial shows how the solutions were developed using popular data mining software tools, such as Clementine, Enterprise Miner, Weka, and STATISTICA. The step-by-step specifics will assist practitioners in learning not only how to approach a wide variety of problems, but also how to use these software...
products effectively. Part IV presents a look at the future of data mining, including a treatment of model ensembles and “The Top 10 Data Mining Mistakes,” from the popular presentation by Dr. Elder.

However, the book is best read a few chapters at a time while actively doing the data mining rather than read cover-to-cover (a daunting task for a book this size). Practitioners will appreciate tutorials that match their business objectives and choose to ignore other tutorials. They may choose to read sections on a particular algorithm to increase insight into that algorithm and then decide to add a second algorithm after the first is mastered. For those new to a particular software tool highlighted in the tutorials section, the step-by-step approach will operate much like a user’s manual. Many chapters stand well on their own, such as the excellent “History of Statistics and Data Mining” and “The Top 10 Data Mining Mistakes” chapters. These are broadly applicable and should be read by even the most experienced data miners.

The Handbook of Statistical Analysis and Data Mining Applications is an exceptional book that should be on every data miner’s bookshelf or, better yet, found lying open next to their computer.

Dean Abbott
President
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San Diego, California
Data mining scientists in research and academia may look askance at this book because it does not present algorithm theory in the commonly accepted mathematical form. Most articles and books on data mining and knowledge discovery are packed with equations and mathematical symbols that only experts can follow. Granted, there is a good reason for insistence on this formalism. The underlying complexity of nature and human response requires teachers and researchers to be extremely clear and unambiguous in their terminology and definitions. Otherwise, ambiguities will be communicated to students and readers, and their understanding will not penetrate to the essential elements of any topic. Academic areas of study are not called disciplines without reason.

This rigorous approach to data mining and knowledge discovery builds a fine foundation for academic studies and research by experts. Excellent examples of such books are


Books like these were especially necessary in the early days of data mining, when analytical tools were relatively crude and required much manual configuration to make them work right. Early users had to understand the tools in depth to be able to use them productively. These books are still necessary for the college classroom and research centers. Students must understand the theory behind these tools in the same way that the developers understood it so that they will be able to build new and improved versions.

Modern data mining tools, like the ones featured in this book, permit ordinary business analysts to follow a path through the data mining process to create models that are “good enough.” These less-than-optimal models are far better in their ability to leverage faint patterns in databases to solve problems than the ways it used to be done. These tools provide default configurations and automatic operations, which shield the user from the technical complexity underneath. They provide one part in the crude analogy to the automobile interface. You don’t have to be a chemical engineer or physicist who understands moments of force to be able to operate a car. All you have to do is learn to turn the key in the ignition, step on the gas and the brake at the right times, turn the wheel to change direction in a safe manner, and voila, you are an expert user of the very complex technology
under the hood. The other half of the story is the instruction manual and the driver’s education course that help you to learn how to drive.

This book provides that instruction manual and a series of tutorials to train you how to do data mining in many subject areas. We provide both the right tools and the right intuitive explanations (rather than formal mathematical definitions) of the data mining process and algorithms, which will enable even beginner data miners to understand the basic concepts necessary to understand what they are doing. In addition, we provide many tutorials in many different industries and businesses (using many of the most common data mining tools) to show how to do it.

OVERALL ORGANIZATION OF THIS BOOK

We have divided the chapters in this book into three parts for the same general reason that the ancient Romans split Gaul into three pieces—for the ease of management. The fourth part is a group of tutorials, which serve in principle as Rome served—as the central governing influence. The central theme of this book is the education and training of beginning data mining practitioners, not the rigorous academic preparation of algorithm scientists. Hence, we located the tutorials in the middle of the book in Part III, flanked by topical chapters in Parts I, II, and IV.

This approach is “a mile wide and an inch deep” by design, but there is a lot packed into that inch. There is enough here to stimulate you to take deeper dives into theory, and there is enough here to permit you to construct “smart enough” business operations with a relatively small amount of the right information. James Taylor developed this concept for automating operational decision making in the area of Enterprise Decision Management (Taylor, 2007). Taylor recognized that companies need decision-making systems that are automated enough to keep up with the volume and time-critical nature of modern business operations. These decisions should be deliberate, precise, consistent across the enterprise, smart enough to serve immediate needs appropriately, and agile enough to adapt to new opportunities and challenges in the company. The same concept can be applied to nonoperational systems for Customer Relationship Management (CRM) and marketing support. Even though a CRM model for cross-sell may not be optimal, it may enable several times the response rate in product sales following a marketing campaign. Models like this are “smart enough” to drive companies to the next level of sales. When models like this are proliferated throughout the enterprise to lift all sales to the next level, more refined models can be developed to do even better. This enterprise-wide “lift” in intelligent operations can drive a company through evolutionary rather than revolutionary changes to reach long-term goals.

When one of the primary authors of this book was fighting fires for the U.S. Forest Service, he was struck by the long-term efficiency of Native American contract fire fighters on his crew in Northern California. They worked more slowly than their young “whipper-snapper” counterparts, but they didn’t stop for breaks; they kept up the same pace throughout the day. By the end of the day, they completed far more fire line than the other members of the team. They leveraged their “good enough” work at the moment to accomplish optimal success overall.
Companies can leverage “smart enough” decision systems to do likewise in their pursuit of optimal profitability in their business.

Clearly, use of this book and these tools will not make you experts in data mining. Nor will the explanations in the book permit you to understand the complexity of the theory behind the algorithms and methodologies so necessary for the academic student. But we will conduct you through a relatively thin slice across the wide practice of data mining in many industries and disciplines. We can show you how to create powerful predictive models in your own organization in a relatively short period of time. In addition, this book can function as a springboard to launch you into higher-level studies of the theory behind the practice of data mining. If we can accomplish those goals, we will have succeeded in taking a significant step in bringing the practice of data mining into the mainstream of business analysis.

The three coauthors could not have done this book completely by themselves, and we wish to thank the following individuals, with the disclaimer that we apologize if, by our neglect, we have left out of this “thank you list” anyone who contributed.

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Bob Nisbet would like to honor and thank his wife, Jean Nisbet, Ph.D., who blasted him off in his technical career by retyping his dissertation five times (before word processing), and assumed much of the family’s burdens during the writing of this book. Bob also thanks Dr. Daniel B. Botkin, the famous global ecologist, for introducing him to the world of modeling and exposing him to the distinction between viewing the world as machine and viewing it as organism. And, thanks are due to Ken Reed, Ph.D., for inducting Bob into the practice of data mining. Finally, he would like to thank Mike Laracy, a member of his data mining team at NCR Corporation, who showed him how to create powerful customer response models using temporal abstractions.

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References

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The tutorials include problem definition and data selection, and continue through data exploration, data transformation, sampling, data partitioning, modeling, and model comparison. The tutorials are suitable for data analysts, qualitative experts, and others who want an introduction to using SAS Enterprise Miner for the Desktop using a free 90-day evaluation.

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SPSS
Call 1.800.543.2185 and mention offer code US09DM0430C to get a free 30-day trial of SPSS Data Mining software (PASW Modeler) for use with the HANDBOOK.
Often, data miners are asked, “What are statistical analysis and data mining?” In this book, we will define what data mining is from a procedural standpoint. But most people have a hard time relating what we tell them to the things they know and understand. Before moving on into the book, we would like to provide a little background for data mining that everyone can relate to.

Statistical analysis and data mining are two methods for simulating the unconscious operations that occur in the human brain to provide a rationale for decision making and actions. Statistical analysis is a very directed rationale that is based on norms. We all think and decide on the basis of norms. For example, we consider (unconsciously) what the norm is for dress in a certain situation. Also, we consider the acceptable range of variation in dress styles in our culture. Based on these two concepts, the norm and the variation around that norm, we render judgments like, “That man is inappropriately dressed.” Using similar concepts of mean and standard deviation, statistical analysis proceeds in a very logical way to make very similar judgments (in principle). On the other hand, data mining learns case by case and does not use means or standard deviations. Data mining algorithms build patterns, clarifying the pattern as each case is submitted for processing. These are two very different ways of arriving at the same conclusion: a decision. We will introduce some basic analytical history and theory in Chapters 1 and 2.

The basic process of analytical modeling is presented in Chapter 3. But it may be difficult for you to relate what is happening in the process without some sort of tie to the real world that you know and enjoy. In many ways, the decisions served by analytical modeling are similar to those we make every day. These decisions are based partly on patterns of action formed by experience and partly by intuition.

A pattern of action can be viewed in terms of the activities of a hurdler on a race track. The runner must start successfully and run to the first hurdle. He must decide very quickly how high to jump to clear the hurdle. He must decide when and in what sequence to move his legs to clear the hurdle with minimum effort and without knocking it down. Then he must run a specified distance to the next hurdle, and do it all over again several times, until he crosses the finish line. Analytical modeling is a lot like that.
The training of the hurdler’s “model” of action to run the race happens in a series of operations:

- Run slow at first.
- Practice takeoff from different positions to clear the hurdle.
- Practice different ways to move the legs.
- Determine the best ways to do each activity.
- Practice the best ways for each activity over and over again.

This practice trains the sensory and motor neurons to function together most efficiently. Individual neurons in the brain are “trained” in practice by adjusting signal strengths and firing thresholds of the motor nerve cells. The performance of a successful hurdler follows the “model” of these activities and the process of coordinating them to run the race. Creation of an analytical “model” of a business process to predict a desired outcome follows a very similar path to the training regimen of a hurdler. We will explore this subject further in Chapter 3 and apply it to develop a data mining process that expresses the basic activities and tasks performed in creating an analytical model.

HUMAN INTUITION

In humans, the right side of the brain is the center for visual and aesthetic sensibilities. The left side of the brain is the center for quantitative and time-regulated sensibilities. Human intuition is a blend of both sensibilities. This blend is facilitated by the neural connections between the right side of the brain and the left side. In women, the number of neural connections between right and left sides of the brain is 20% greater (on average) than in men. This higher connectivity of women’s brains enables them to exercise intuitive thinking to a greater extent than men. Intuition “builds” a model of reality from both quantitative building blocks and visual sensibilities (and memories).

PUTTING IT ALL TOGETHER

Biological taxonomy students claim (in jest) that there are two kinds of people in taxonomy—those who divide things up into two classes (for dichotomous keys) and those who don’t. Along with this joke is a similar recognition that taxonomists are divided into the “lumpers” (who combine several species into one) and the “splitters” (who divide one species into many). These distinctions point to a larger dichotomy in the way people think.

In ecology, there used to be two schools of thought: autoecologists (chemistry, physics, and mathematics explain all) and the synecologists (organism relationships in their environment explain all). It wasn’t until the 1970s that these two schools of thought learned that both perspectives were needed to understand ecosystems (but more about that later). In business, there are the “big picture” people versus “detail” people. Some people learn by
following an intuitive pathway from general to specific (inductive). Often, we call them “big picture” people. Other people learn by following an intuitive pathway from specific to general (deductive). Often, we call them “detail” people.

This distinction is reflected in many aspects of our society. In Chapter 1, we will explore this distinction to a greater depth in regard to the development of statistical and data mining theory through time.

Many of our human activities involve finding patterns in the data input to our sensory systems. An example is the mental pattern that we develop by sitting in a chair in the middle of a shopping mall and making some judgment about patterns among its clientele. In one mall, people of many ages and races may intermingle. You might conclude from this pattern that this mall is located in an ethnically diverse area. In another mall, you might see a very different pattern. In one mall in Toronto, a great many of the stores had Chinese titles and script on the windows. One observer noticed that he was the only non-Asian seen for a half-hour. This led to the conclusion that the mall catered to the Chinese community and was owned (probably) by a Chinese company or person.

Statistical methods employed in testing this “hypothesis” would include

- Performing a survey of customers to gain empirical data on race, age, length of time in the United States, etc.;
- Calculating means (averages) and standard deviations (an expression of the average variability of all the customers around the mean);
- Using the mean and standard deviation for all observations to calculate a metric (e.g., student’s $t$-value) to compare to standard tables;

If the metric exceeds the standard table value, this attribute (e.g., race) is present in the data at a higher rate than expected at random.

More advanced statistical techniques can accept data from multiple attributes and process them in combination to produce a metric (e.g., average squared error), which reflects how well a subset of attributes (selected by the processing method) predicts desired outcome. This process “builds” an analytical equation, using standard statistical methods. This analytical “model” is based on averages across the range of variation of the input attribute data. This approach to finding the pattern in the data is basically a deductive, top-down process (general to specific). The general part is the statistical model employed for the analysis (i.e., normal parametric model). This approach to model building is very “Aristotelian.” In Chapter 1, we will explore the distinctions between Aristotelian and Platonic approaches for understanding truth in the world around us.

Both statistical analysis and data mining algorithms operate on patterns: statistical analysis uses a predefined pattern (i.e., the Parametric Model) and compares some measure of the observations to standard metrics of the model. We will discuss this approach in more detail in Chapter 1. Data mining doesn’t start with a model; it builds a model with the data. Thus, statistical analysis uses a model to characterize a pattern in the data; data mining uses the pattern in the data to build a model. This approach uses deductive reasoning, following an Aristotelian approach to truth. From the “model” accepted in the beginning (based on the mathematical distributions assumed), outcomes are deduced. On the other hand, data
mining methods discover patterns in data inductively, rather than deductively, following a more Platonic approach to truth. We will unpack this distinction to a much greater extent in Chapter 1.

Which is the best way to do it? The answer is ... it depends. It depends on the data. Some data sets can be analyzed better with statistical analysis techniques, and other data sets can be analyzed better with data mining techniques. How do you know which approach to use for a given data set? Much ink has been devoted to paper to try to answer that question. We will not add to that effort. Rather, we will provide a guide to general analytical theory (Chapter 2) and broad analytical procedures (Chapter 3) that can be used with techniques for either approach. For the sake of simplicity, we will refer to the joint body of techniques as analytics.

In Chapters 4 and 5, we introduce basic process and preparation procedures for analytics.

Chapters 6–9 introduce accessory tools and some basic and advanced analytic algorithms used commonly for various kinds of analytics projects, followed by the use of specialized algorithms for the analysis of textual data.

Chapters 10–12 provide general introductions to three common analytics tool packages and the two most common application areas for those tools (classification and numerical prediction).

Chapter 13 discusses various methods for evaluating the models you build. We will discuss

- Training and testing activities
- Resampling methods
- Ensemble methods
- Use of graphical plots
- Use of lift charts and ROC curves

Additional details about these powerful techniques can be found in Chapter 5 and in Witten and Frank (2006).

Chapters 14–17 guide you through the application of analytics to four common problem areas: medical informatics, bioinformatics, customer response modeling, and fraud.

One of the guiding principles in the development of this book is the inclusion of many tutorials in the body of the book and on the DVD. There are tutorials for SAS-Enterprise Miner, SPSS Clementine, and STATISTICA Data Miner. You can follow through the appropriate tutorials with STATISTICA Data Miner. If you download the free trials of the other tools (as described at the end of the Preface), you can follow the tutorials based on them. In any event, the overall principle of this book is to provide enough of an introduction to get you started doing data mining, plus at least one tool for you to use in the beginning of your work.

Chapters 18–20 discuss the issues in analytics regarding model complexity, parsimony, and modeling mistakes.

Chapter 18, on how to measure true complexity, is the most complex and “researchy” chapter of the book, and can be skipped by most readers; but Chapter 20, on classic analytic
mistakes, should be a big help to anyone who needs to implement real models in the real world.

Chapter 21 gives you a glimpse of the future of analytics. Where is data mining going in the future? Much statistical and data mining research during the past 30 years has focused on designing better algorithms for finding faint patterns in “mountains” of data. Current directions in data mining are organized around how to link together many processing instances rather than improving the mathematical algorithms for pattern recognition. We can see these developments taking shape in at least these major areas:

- RAID (Radio Frequency Identification Technologies)
- Social networks
- Visual data mining: object identification, video and audio, and 3D scanning
- Cloud computing

It is likely that even these global processing strategies are not the end of the line in data mining development. Chapter 1 ends with the statement that we will discover increasingly novel and clever ways to mimic the most powerful pattern recognition engine in the universe: the human brain. Chapter 22 wraps up the whole discussion with a summary.

Much concern in the business world now is organized around the need for effective business intelligence (BI) processes. Currently, this term refers just to business reporting, and there is not much “intelligence” in it. Data mining can bring another level of “intelligence” to bear on problem solving and pattern recognition. But even the state that data mining may assume in the near future (with cloud computing and social networking) is only the first step in developing truly intelligent decision-making engines.

One step further in the future could be to drive the hardware supporting data mining to the level of nanotechnology. Powerful biological computers the size of pin heads (and smaller) may be the next wave of technological development to drive data mining advances. Rather than the sky, the atom is the limit.

References

List of Tutorials by 
Guest Authors

Tutorials are located in three places:

1. Tutorials A–N are located in Part III of this book.
3. Additional Tutorials are located on the book’s companion Web site: http://www.elsevierdirect.com/companions/9780123747655

Tutorials in Part III of the printed book, with accompanying datasets and results located on the DVD that is bound with this book:

**Tutorial A (Field: General)**
How to Use Data Miner Recipe *STATISTICA* Data Miner Only
Gary Miner, Ph.D.

**Tutorial B (Field: Engineering)**
Data Mining for Aviation Safety Using Data Mining Recipe “Automatized Data Mining” from *STATISTICA*
Alan Stolzer, Ph.D.

**Tutorial C (Field: Entertainment Business)**
Predicting Movie Box-Office Receipts Using SPSS Clementine Data Mining Software
Dursun Delen, Ph.D

**Tutorial D (Field: Financial–Business)**
Detecting Unstatified Customers: A Case Study Using SAS Enterprise Miner Version 5.3 for the Analysis
Chamont Wang, Ph.D.

**Tutorial E (Field: Financial)**
Credit Scoring Using *STATISTICA* Data Miner
Sachin Lahoti and Kiron Mathew

**Tutorial F (Field: Business)**
Churn Analysis using SPSS-Clementine
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Tutorial G (Field: Customer Satisfaction–Business)
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Sachin Lahoti and Kiron Mathew, edited by Gary Miner, Ph.D.

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Three Short Tutorials Showing the Use of Data Mining and Particularly C&RT to Predict and Display Possible Structural Relationships among Data
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